

Red signals for green hydrogen

Making this environmentally friendly fuel viable demands significant financial and technological support to lower costs



TWESH MISHRA
New Delhi, 9 September

Mukesh Ambani’s call to bring down green hydrogen costs to less than a fifth of present levels has brightened the spotlight on this clean fuel. Speaking earlier this month, the Reliance Industries top boss said he sees green hydrogen costs coming down to a dollar per kg in a decade. But Ambani’s clarion call will not be enough to reach those levels; a mix of financial and technological interventions will be needed. Much like any other fuel, hydrogen, when burnt, can be used for industrial purposes. But the by-product of burning hydrogen is water, making it the most environmentally friendly fuel. Green hydrogen is hydrogen produced using renewable energy through electrolysis. This method uses an electrical current to separate the hydrogen from the oxygen in water. This approach enhances its sustainability but drives up costs. According to The Energy and Resources Institute (TERI), the cost of green hydrogen production is \$5-6 a kg, approximately thrice the cost of predominant technology that uses fossil fuels and is called “grey hydrogen”.

But green and grey are not the only two colours of hydrogen. According to a compilation by the Scientific Information Resource Division at the Bhabha Atomic Research Centre, most of the world’s hydrogen production is grey.

But there is blue hydrogen too (*see box*) that captures the carbon dioxide produced in this process. “The carbon can then be sequestered or otherwise used for other purposes. This lowers the carbon footprint. Depending on the process, blue hydrogen can be produced from fossil fuels, but it can also be produced from nuclear power,” the compilation said.

Over 95 per cent of global hydrogen production uses the steam methane

reforming process (SMR), where natural gas is reacted with steam at high temperature. This method is cheap but has a high carbon footprint.

According to the International Renewable Energy Agency’s World Energy Transitions Outlook report, globally, 120 tonnes of hydrogen is produced annually and less than one per cent is green. Investments are under way to ramp up green hydrogen manufacturing. In December 2020, seven companies — ACWA Power, CWP Renewables, Envision, Iberdrola, Ørsted, Snam and Yara — announced a global coalition to accelerate the production of green hydrogen 50-fold in the next six years. These companies have targeted the deployment of 25 Gw through 2026 of renewables-based hydrogen production.

An analysis by the Hydrogen Council, a Belgium-headquartered initiative to promote hydrogen adoption, found that it will be feasible for steel and fertiliser production, power generation and long-range shipping to adopt green hydrogen if it is available at \$2 per kg price. This is broadly the near-term target that is globally being worked towards, and Ambani’s goal goes a step ahead.

Meanwhile, India is taking its first few steps. According to NTPC officials, only a handful of Indian companies produce electrolyzers, which means most of these are imported, making the cost of production prohibitive. But there has also been much talk and progress. IndianOil recently announced that it is setting up the country’s first green hydrogen plant at its Mathura refinery.

IndianOil’s research and development centre has been working since the early 2000s to explore the use of hydrogen as a fuel by mixing it with compressed natural gas (CNG) to make H-CNG.

In November 2020, Prime Minister Narendra Modi had announced the launch of the National Hydrogen Energy Mission. This was reiterated in the Union Budget 2021-2022 and repeated by Modi in his Independence Day address to the nation.

In terms of government support for green hydrogen, a cabinet note proposing to make it mandatory for fertiliser plants and oil refineries is in the works. The government also aims to extend the production-linked incentive (PLI) scheme for manufacturing electrolyzers to produce green hydrogen.

According to industry body India Hydrogen Alliance (IH2A), the annual demand for hydrogen in the country is around six million tonnes (MT), mostly from fertiliser plants and refineries. “It needs to go up to 28 MT by 2050 and 40 MT by 2060 if the net-zero carbon target is to be achieved. However, by 2050, nearly 80 per cent of India’s hydrogen is projected to be “green” — produced by renewable electricity and electrolysis,” a spokesperson from IH2A told *Business Standard*.

IH2A’s members include Reliance Industries and JSW Steel. Think tanks TERI, Council on Energy, Environment and Water (CEEW), and World Resources Institute are partners.

According to Ashish Lele, director at National Chemical Laboratory, Council of Scientific and Industrial Research (CSIR), building a green hydrogen ecosystem in India will require considerable support. For instance, he said, indigenous development of critical materials and local innovation for components can help reduce electrolyser capital expenditure to below \$300 per kilowatt.

“Such innovation, coupled with attractive financial incentives like the PLI scheme for electrolyzers, can make green hydrogen available below \$2 a kg and open up enormous opportunities for local consumption and exports,” he added.

“India should create a national H2-themed Energy Transition Fund, with co-funding partnerships with sovereign partners, multi-lateral agencies, clean energy funds and industry, with the aim to raise \$1 billion by 2030 for deployment towards national hydrogen projects of a certain scale,” the IH2A spokesperson added.

Steel-making is one industry where the transition to green hydrogen is being studied. “However, we see that a 100 per cent green hydrogen operation will only become viable in the next two decades. We also find that access to favourable renewable resources is critical towards achieving an early break-even,” a CEEW report said.

According to CEEW, producing green steel using only solar resources (which is true for most locations in the country) will push back the breakeven period to 2050.

“An overnight transition to fossil-free steel-making will be highly expensive. In 2030, the lowest cost of producing green steel is still 22 per cent higher than the blast furnace process,” the report added.

Angels venture where others fear to tread

Points to ponder before you give wing to the angel investor lurking inside you

HARPREET SINGH GROVER

You would have heard proverbs that embody the difficulty of a task (selling ice to Eskimos) or the pointlessness of one (carrying oranges to Nashik). Shantanu Deshpande, founder and CEO of Bombay Shaving Company, added to these adages when he sold the idea of a shaving products start-up to a Sikh angel investor: Me.

My wife, Bhakti, a Mumbai girl, took an instant liking to Shantanu when he first came to visit us in Gurugram in 2016. I liked him, too, but wasn’t sure about investing in his start-up.

Shantanu’s pitch was simple. The razor market had only one dominant brand. With the rising affluence of Indians, they would love to be able to choose. The US had already tasted this disruption with start-ups such as Harry’s shaking up the sleepy razor market.

Shantanu’s timing could not have been better. At the time, Vibhore Goyal and I were closing a deal to sell CoCubes, our start-up in HR Tech, to Aon Hewitt. Finally, we had come into money. I had been making tiny investments for a while. The exit from CoCubes gave me more cash to deploy.

Only, Bombay Shaving Company did not appear to be the right start-up. It was not a technology start-up, the area I understood. And, I had never shaved and wasn’t about to start. I told Shantanu so. But two days on, I still found myself replaying the things he had said. His energy had been infec-



tious. So I decided to get onboard. I was never going to use his products, but expected a fun ride. And so it has been.

In five years, Bombay Shaving Company has raised \$17 million. It has given the early angels more than 10 times the return on their investment as well as a fun ride. I could have missed both had I not been flexible enough to put my personal preferences aside.

Why, what, who

If you want to be an angel investor, ask yourself why you want to do it. Is it to make money? Do you want to advise young founders? Is it so you can talk about it at a party? The answers determine how much money you want to invest and the kind of founders you want to put it on. For me, angel investment is a way to work

with founders and share their passion. I did not always have this clarity.

Initially, I invested in ideas I thought would work or felt strongly about — even if I was not sure about the founders. I thought I could help them do it right. I lost time and money. But I gained clarity.

If the founders’ decision-making ability is ordinary, there is not much you can do. A lot of first-time angels think they can help. Some try to extract an extra pound of flesh as “advisor equity”. They learn their lessons soon. The best founders do not dish out advisory equity easily. They back themselves and love their company enough not to throw around equity.

Finding founders

The surest way is to get to know the founders by spending time with them and obser-

ving them. You want to see how they execute projects, how they deal with people and issues, how they solve problems, and how real their commitment is. In case of more than one founder, knowing them is also a way to prevent the most common reason why start-ups fail: fighting founders.

But it is not always possible to have the luxury of time and opportunity to get to know the founders. So, you pick up signals, which are of two types: data and people.

In Shantanu’s case, I saw his seniors from McKinsey, where he worked before turning entrepreneur, investing in Bombay Shaving Company. This was a positive people signal. If he was fresh out of college with no work experience, I would have learned more about him from his college batchmates and seniors.

The data signals come from what the founders have done before. I must confess to a bias towards founders from the best colleges (Shantanu went to IIM Lucknow). That tells me they have competed and won before. They can do it again.

If the founders have worked in the past with a fast-growing start-up as an early member, that is also a source of positive data signals. They know what it takes. At times, it is the founder’s moving personal story that tips the scales in their favour.

Rare are the founders who come with many positive signals, be it people or data. Those are the ones who manage to sell the idea of a shaving company to a Sikh.

The writer, having sold his start-up CoCubes, has become an angel investor in several companies and a coach to dozens of founders. He has also written a book to recap his entrepreneurial journey, Let’s Build a Company: A Start-up Story Minus the Bullshit

NEWSMAKER/ BHUPESH BAGHEL / CHHATTISGARH CHIEF MINISTER

In the name of the father

ADITI PHADNIS
New Delhi, 9 September

Has a chief minister of any state ever sent his own father to judicial custody for making remarks that disrespect a community? It was a first. Chhattisgarh CM Bhupesh Baghel’s father, Nand Kumar Baghel, was sent to 15-day judicial custody by a court in Raipur for allegedly making derogatory remarks against the Brahmin community. He refused to seek bail. In its complaint, the community alleged that Nand Kumar Baghel described Brahmins as “outsiders (foreigners) who should either reform or get ready to go to Volga from Ganga”. The police station in charge said: “The Brahmin community raised an objection to the statement made by Nand Kumar Baghel and complained to the police accusing him of creating tensions and spreading hatred in society.” Bhupesh Baghel said about his father: “I respect my father as a son, but as a chief minister, none of his mistakes that will disturb public order can be ignored. No one is above the law in our government, even if he is the chief minister’s father.” The senior Baghel, who is in his 80s, converted to Buddhism many years ago.

The cynical will dismiss this as a political drama. And it is true that the event came in handy at a time when the chief minister is facing political challenges from his own party. But Bhupesh Baghel faces next to no challenges from the opposition. The Bharatiya Janata Party (BJP) has been comatose after the 2018 Assembly elections when it could win only 15 of the 90 seats. Former Chief Minister Raman Singh has been drafted into party work as national vice president. Andhra Pradesh leader and Congress import into the BJP, D Purandeswari, and four-time MLA from Bankipore in Bihar Nitin Nabin were designated as the Centre’s eyes and



ears and to find out what was ailing the party. But it is work-in-progress.

But trust the Congress to create problems where none exists. Initially, after the Chhattisgarh elections were held in 2018, as part of Rahul Gandhi’s plan to introduce new Congress faces in the state, Tamradhwaj Sahu was chosen to become chief minister.

Baghel — and the other big Congress leader in the state, T S Singh Deo — had just returned from Delhi where they had each been given some sort of assurance of getting the top job when they landed in Raipur, only to find that Sahu’s supporters were letting off celebratory fireworks. Like the proverbial tortoise, Sahu had won the race. They returned to the airport and went back to Delhi where the man who made all contradictions disappear, Ahmed Patel, thrashed out a half and half arrangement for chief ministership. As part of that arrangement Sahu was made home minister.

Then came Covid-19, and it claimed Ahmed Patel. Now you had only Singh Deo’s word that he was given an assurance he

would be CM for the second half of the term. When Baghel played the innocent and refused to budge, Singh Deo ratcheted up his protest a notch. And now Chhattisgarh has a leadership crisis on its hands, matching the one in the other two Congress-ruled states, Punjab and Rajasthan.

In between, reports of scams appeared: that the government was on the verge of deploying public resources to rescue a medical college in Durg that was in trouble. It was no coincidence that the college was owned by Baghel’s relatives. Singh Deo, who is health and panchayati raj minister, keeps reminding the CM that promises in the Congress manifesto cannot be left unfulfilled. And the central government is after Baghel over plot allotments in Durg in cases dating back to when Raman Singh was chief minister.

As chief minister, Baghel is realistic and free of dogma. The rural economy is the centrepiece of his government’s economic policy. The scheme of purchase of cow dung from farmers led to many theories about the government’s soft Hindutva. Godhan Nyay Yojana, or GNY, was launched in July last year. Since then, the government has disbursed ₹64 crore to 1,40,000 cow owners for the dung collected from them. This is then transported to more than 3,500 government-run cowsheds where it is turned into fertiliser and other products. And if Raman Singh’s triumph was the public distribution service (PDS) reform, Baghel’s promises to be procurement of grain: Chhattisgarh has set a record of procuring paddy under the minimum support price (MSP) scheme during the 2020-21 kharif marketing year. No Chhattisgarh farmer is protesting or demanding guaranteed MSP, secure in the knowledge that the state government will buy all his produce.

But with its genius for creating problems, the Congress government is embroiled in a whole lot of controversies that enable the high command to continue acting as arbiter. Putting his father in jail is Baghel’s response to these complex power games.

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NOTICE INVITING e-TENDERS
Online competitive two bid tenders are invited for the following works
Through www.eprocure.gov.in
Modification of Compound in Northern Side of Corporate Office in FACT
Udyogamandal Township.
Tender No: 03009/2021-2022/E23975, e-tender ID: 2021_FACT_67443_1
Last date & time for submission of above bids: **04.10.2021 at 11.00 hrs.**
The complete bidding process will be online (e-tendering) only. All the
notifications, Time extension, Corrigendum, Addendum etc. if any,
regarding this tender hereafter will be hosted in fact.co.in/CPP Portal
(eprocure.gov.in) and will not be published in newspapers. s d / -
Date: 09.09.2021 SM(Mat)C

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Notice of 38th Annual General Meeting, E-Voting information and Book Closure
NOTICE is hereby given that the 38th Annual General Meeting (AGM) of the Members of Emami Limited ("the Company") will be held on Wednesday, 29th September, 2021 at 11:30 a.m. (IST) through Video Conference (VC)/Other Audio-Visual Means (OAVM).
In accordance with the General Circular dated 5th May, 2020 read with General Circular dated 13th April, 2020 and General Circular No. 02/2021 dated 13th January, 2021, issued by the Ministry of Corporate Affairs and SEBI Circular dated 12th May, 2020 and 15th January, 2021, the Notice along with Integrated Annual Report 2020-21 have been sent in electronic mode to members whose e-mail IDs are registered with the Company or the Depository Participant(s). The electronic dispatch of Integrated Annual Report to Members has been completed on 6th September, 2021.
The Integrated Annual Report for the Financial Year 2020-21 inter alia containing notice of the AGM will be available on the Company's website at www.emamiltd.in, websites of BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) at https://www.bseindia.com and https://www.nseindia.com, respectively and at https://www.evotingindia.com (CDSL) for their view/download. The documents referred to in the Notice of AGM shall be made available for inspection in accordance with the applicable statutory requirements based on the requests received by the Company at investors@emamigroup.com
Members are hereby informed that in compliance with the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended from time to time, the Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the company is providing facility to the Members to exercise their right electronically on the business set out in the Notice of the AGM through electronic voting system of Central Depository Services (India) Limited (CDSL).
All the Members are hereby informed that the Ordinary and Special Business, as set out in Notice of 38th AGM will be transacted through voting by electronic means only.
The detailed instructions for remote e-voting and e-voting during the AGM are given in the Notice of the AGM. Members are requested to note the following:
a. The remote e-voting period is as follows:

Commencement of remote e-voting	End of remote e-voting
From 9.00 A.M. (IST) on Saturday, September 25, 2021	Up to 5.00 P.M. (IST) on Tuesday, September 28, 2021

The remote e-voting will not be allowed beyond the aforesaid date and time and the e-voting module shall be disabled upon expiry of aforesaid period. The facility for e-Voting will also be made available during the AGM for the members who attend the meeting and have not cast their votes by remote e-voting.
b. The voting rights of the Members shall be in proportion to their share in the paid-up equity share capital of the Company as on Wednesday, 22nd September, 2021 ("cut-off date"). A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date only shall be entitled to avail the facility of remote e-voting.
Procedure of registering / updating email addresses for obtaining Notice of AGM, Integrated Annual Report 2020-21 and/or login credentials for joining the AGM through VC/OAVM including e-voting
Physical Holding: Member may send an e-mail request to company's Registrar & Share Transfer Agent (RTA), M/s. Maheshwari Datamatics Pvt. Ltd., at mdpldce@yahoo.com along with Scanned copy of the signed request letter mentioning the Folio No., name and address along with scanned copy of the share certificate (frontback) and Scanned copy of self-attested PAN Card and self-attested copy of any document (eg: Driving License / Election Identity Card / Passport) in support of the address of the member.
Demat Holding: Members holding shares in dematerialized mode are requested to register/update their e-mail addresses with their relevant Depository Participant.
Any person who acquires shares of the Company and becomes a Member of the Company after the sending of Integrated Annual Report and Notice of the AGM electronically and holding shares on the cut-off date i.e. Wednesday, 22nd September, 2021, may obtain login ID and password by writing to Registrar and Transfer Agent of the Company at its e-mail ID mdpldce@yahoo.com
CS Manoj Kumar Banthia, of M/s. MKB & Associates, Company Secretaries, Kolkata has been appointed by the Board of Directors of the Company as Scrutinizer for scrutinizing the remote e-voting process as well as voting of the AGM in a fair and transparent manner.
The results of the remote e-voting and votes cast at the AGM shall be declared within two working days from the conclusion of the Meeting. The results declared, along with the scrutinizers report, shall be placed on the Company's website www.emamiltd.in immediately after their declaration, and shall be communicated to Stock Exchanges where the shares are listed.
In case you have any queries or issues regarding e-voting, the Members may refer the Frequently Asked Questions ("FAQs") and e-voting manual available at www.evotingindia.com under Help Section or can also send an email to helpdesk.evoting@cdsindia.com or contact at (022-23058738) or (022-23058543) or (022-2305842) or send an email to helpdesk.evoting@cdsindia.com or call or alternatively may write to Mr. Ashok Parthit, Assistant Company Secretary, Emami Tower, 687, Anandapur, E. M. Bypass, Kolkata - 700107 or e-mail to investors@emamigroup.com
BOOK CLOSURE:
Notice is further given pursuant to Section 91 of The Companies Act, 2013 and the Rules framed thereunder, that the Register of Members and the Share Transfer Books of the Company will remain closed from Thursday, 23rd September, 2021 to Wednesday, 29th September, 2021 (both days inclusive) for the purpose of Annual General Meeting.

By Order of the Board
For Emami Limited
sd/-
A.K. Joshi
Company Secretary & VP-Legal

Place: Kolkata
Date: 8th September 2021

OrchidPharma
— A Dhanuka Group Company —
ORCHID PHARMA LIMITED
CIN: L2422TN1992PLC022994
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E-mail id: corporate@orchidpharma.com, Website: www.orchidpharma.com

NOTICE
CHANGE IN REGISTRAR AND SHARE TRANSFER AGENT (RTA) OF THE COMPANY
NOTICE is hereby given to the Shareholders of Orchid Pharma Limited ("the Company") that the Company has appointed 'M/s. Abhipra Capital Limited' (SEBI Registration No.: INR000003829) as its new RTA in place of 'M/s. Integrated Registry Management Services Private Limited'.
Shareholders, Beneficial Owners, Depository Participants and all other concerned Stakeholders are requested to send/deliver the request(s)/documents/correspondence relating to the Company's securities to the below mentioned address:
M/s. Abhipra Capital Limited
Unit: Orchid Pharma Limited
A-387, Dilkhush Industrial Area, G T Karnal road, Azadpur, Delhi-110033.
Tel: 011-42390783 | Email id: rta@abhipra.com
Also for the benefit of the shareholders, the documents will continue to be accepted at the Registered Office of the Company.
By Order of the Board
For Orchid Pharma Limited
sd/-
Nikita K
Company Secretary

TANFAC INDUSTRIES LIMITED
Registered Office: 14 SIPCOT Industrial Complex, CUDDALORE - 607 005, TAMIL NADU
TEL: 04142-239001 To 239005 FAX: 04142-239008
website: www.tanfacs.com Email id: invrnl.tanfacs@adityabirla.com
CIN: L24117TN1972PLC006271

NOTICE OF 47TH ANNUAL GENERAL MEETING (AGM), BOOK CLOSURE AND REMOTE E-VOTING / E-VOTING DURING AGM INFORMATION
NOTICE is hereby given that the 47th Annual General Meeting (AGM) of TANFAC INDUSTRIES LIMITED will be held on Tuesday, the 28th September 2021, at 11.30 AM through Video Conference (VC) / Other Audio Visual Means (OAVM), to transact the items of business as set out in the Notice to the AGM dated 13th August, 2021.
The AGM will be convened in compliance with the applicable provisions of the Companies Act, 2013 and the Rules made thereunder (the Act), provisions of Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the provisions of General Circular No. 20/2020 dated 5th May 2020 read with General Circular No. 14/2020 dated 8th April 2020, General Circular No. 17/2020 dated 13th April 2020 and General Circular No. 02/2021 dated 13th January 2021 issued by the Ministry of Corporate Affairs, Government of India (MCA) read with Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated 12th May 2020 and Circular No. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated 15th January 2021 issued by SEBI and other applicable circulars issued by MCA/SEBI (collectively known as 'MCA and SEBI Circulars').
In compliance with the above provisions, the Notice of the 47th AGM and the Annual Report have been emailed only to those shareholders whose valid e-mail IDs are already registered with the Company / Depository Participant(s) as per master data available as on 1st September, 2021 ('cut off date' for this purpose). The electronic dispatch of the Annual Report to members has been completed on Wednesday, the 1st September 2021.
The Notice of 47th AGM and the Annual Report for the Financial Year 2020-21 are available on the Company's website www.tanfacs.com, website of the Stock Exchange www.bseindia.com and website of the Central Depository Services (India) Limited (CDSL) www.evotingindia.com.
Instructions for Remote E-Voting and E-Voting during AGM:
Pursuant to Section 108 of The Companies Act, 2013, read with Rule 20 of The Companies (Management and Administration) Rules, 2014 and in terms of Regulation 44 of SEBI (LODR) Regulations, 2015, the Company is pleased to provide its Members the facility to remote e-voting and e-voting during the AGM (Insta Poll) provided during the AGM. Members who have cast their votes through remote e-voting prior to the AGM can attend the AGM but will not be entitled to cast their vote again.
The Members, whose name appears on the Register of Members / Register of Beneficial Owners maintained by the Depositories as on the cut off date for e-voting i.e. 21st September, 2021, shall be entitled to avail the facility of remote e-voting / e-voting at the AGM. Any person, who acquires shares and becomes Members of the Company after the email circulation of soft copy of Notice of the 47th AGM but before the cut-off date for remote e-voting / e-voting during AGM i.e. 21st September, 2021, may log on to https://www.evotingindia.com or mail to corpser@integratedindia.in to know the procedure for e-voting.
The details of the manner of casting remote e-voting / e-voting during AGM are available in the Notes No.19 to the Notice of AGM and also posted in Company's website www.tanfacs.com and CDSL website https://www.evotingindia.com. The remote e-voting period commences on **Saturday the 25th September, 2021 at 9.00 A.M. and ends on Monday the 27th September, 2021 at 5.00 P.M. (EVSN 200902056).** The remote e-voting module will be disabled for casting their vote by the Members beyond the said period and time.
In case of any queries or issues regarding remote e-voting, Members may either refer the "User Manual for Shareholders to cast their votes" and "User Manual for Shareholders to vote through m-voting" available at www.evotingindia.com under help section or write an email to helpdesk.evoting@cdsindia.com contact Deputy Manager, CDSL, 16th Floor, Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400 001, E-mail: helpdesk.evoting@cdsindia.com toll free number 1800 200 5533.
Book Closure:
Pursuant to Section 91 of the Companies Act, 2013 and the Rules made thereunder and in terms of Regulation 42 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Register of Members and Share transfer Books of the Company will remain closed from Wednesday, the 22nd September, 2021 to Tuesday, the 28th September, 2021, (both days inclusive).
Shareholders are requested to carefully read all the notes set out in the Notice of the AGM and in particular, instructions for joining the AGM, manner of casting vote through remote e-voting and e-voting during AGM (Insta Poll).
By Order of the Board
For TANFAC INDUSTRIES LIMITED
ARCHANA T
COMPANY SECRETARY

திறக்காதபோது, கதவை உடைத்து அவர் என்பது குறித்து போலீசார் தீவிர விசாரணை உள்ளே நுழைந்து பார்த்த போது, முன்னாள் மேற்கொண்டு வருகின்றனர்.

இந்த அறவழி வழங்கப்பட்டுள்ளது

OrchidPharma
— A Phospho Group Company —

ஆர்க்கிட் பார்மா லிமிடெட்

CIN: L24222TN1992PLC022994

பதிவு அலுவலகம்: 'ஆர்க்கிட் டவர்ஸ்', #313, வள்ளுவர் கோட்டம் நெடுஞ்சாலை, நங்கும்பாக்கம், சென்னை - 600 034, தமிழ்நாடு, இந்தியா
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அறிவிப்பு

திருவனத்தின் பதிவாளர் மற்றும் பங்கு மாற்று முகவர் (ஆர்.டி.ஓ) மாற்றம்
"மெசர்ஸ் இன்டெக்ஸ்ட்ரீ மெனேஜ்மென்ட் சர்வீசஸ் பிரைவேட் லிமிடெட்" (இருபது பதிலாக திருவனம் அதன் புதிய பதிவாளர் மற்றும் பங்கு மாற்று முகவராக "மெசர்ஸ் அபிபிரா கேபிடல் லிமிடெட்" (செபி பதிவு எண்: INR000003829) நியமித்துள்ளது அதன் பங்குதாரர்களுக்கு இந்த அறிவிப்பு மூலம் ஆர்க்கிட் பார்மா லிமிடெட் ("திருவனம்") தெரிவிக்கிறது.

பங்குதாரர்கள், பலன்பெறும் உரிமையாளர்கள், டெபாசிட்டு பங்குதாரர்கள் மற்றும் சம்பந்தப்பட்ட மற்ற அனைத்து பங்குதாரர்களும் கீழே உள்ள முகவரிக்கு திருவனத்தின் பத்திரங்கள் தொடர்பான கோரிக்கைகள்/ஆவணங்கள்/கடிதங்களை அனுப்ப/வழங்குமாறு கேட்டுக்கொள்ளப்படுகிறார்கள்:

மெசர்ஸ் அபிபிரா கேபிடல் லிமிடெட்

பூமி: ஆர்க்கிட் பார்மா லிமிடெட்

9-387, திருச்சி இன்டெக்ஸ்ட்ரீ மெனேஜ்மென்ட் சர்வீசஸ் சாலை, ஆசாபுரம், டெல்லி - 110 033

Tel: 011-42390783 | Email Id: rta@abhipra.com

மேலும் பங்குதாரர்களின் உலாவல்கள், திருவனத்தின் பதிவு செய்யப்பட்ட அலுவலகத்தில் ஆவணங்கள் தொடர்பு ஏற்றுக்கொள்ளப்படும்

இங்குள்ள குழு சார்பாக
ஆர்க்கிட் பார்மா லிமிடெட்டிற்காக
ஒய். / தி.வி. K
கம்பெனி செயலாளர்

naitha
SPECIALTY CHEMICALS LIMITED

மாதா சோவியல் கம்யூனிகேஷன் லிமிடெட்

பதிவு அலுவலகம்: தாமஸ் பிளேஸ், 150, லால் சர் சாலை, மயிலாப்பூர், சென்னை-600 004, CIN: U74900TN2012PLC086666

அறிவிப்பு

இதன் மூலம் அறிவிப்பது யாதெனில்:

i. 23, ஆகஸ்ட் 2021 தேதியில் வருடாந்திர பொதுக்கூட்ட அறிவிப்பில் கண்டுள்ள சாதாரண அலுவலகம் செயல்படுத்த மாதா சோவியல் கம்யூனிகேஷன் லிமிடெட்டின் எட்டாவது வருடாந்திர பொதுக்கூட்டம் (AGM) வியாழக்கிழமை 30 செப்டம்பர் 2021 அன்று மாலை 03.30 மணிக்கு காணொளி காட்சி (VC) இதர ஒளி ஒலி சாதனங்கள் (OAVM) மூலமாக நடைபெறுகிறது.

ii. கம்பெனி / பங்குதாரர்களின் இமேயில் முகவரியை பதிவு செய்த அனைத்து உறுப்பினர்கள் / இயக்குனர்கள் / தனித்தனிப்பாளர்களுக்கு வருடாந்திர பொதுக்கூட்ட அறிவிப்பு மற்றும் 2020-2021 ஆண்டிற்கான வருடாந்திர அறிக்கையின் மின்னணு பிரதிகள் அனுப்பப்பட்டுள்ளன. மின்னணு முகவரி இல்லாத உறுப்பினர்களுக்கு மேற்கொள்ள வருடாந்திர பொதுக்கூட்ட அறிவிப்பு மற்றும் வருடாந்திர அறிக்கை ஆகியவை அனுப்பும் பணி 06 செப்டம்பர் 2021 அன்று முடிக்கப்பட்டுள்ளது.

iii. கம்பெனியின் எட்டம் 2013 ("எட்டம் பிரிவு") 108 மற்றும் திருத்தப்பட்ட கம்பெனியின் (மேலாவது மற்றும் நிர்வாகம்) விதிகள் 2014-ன் விதி 20-ன்படி, கட் ஆப் தேதியான பதின்மூன்றாம், 22 செப்டம்பர் 2021 அன்று காதிக்கு வடிவில் அல்லது பத்திரமில்லாத வகையில் பங்குதாரரை வைத்துள்ள உறுப்பினர்களுக்கு அவர்கள் வருடாந்திர பொதுக்கூட்டம் நடைபெறும் இடத்திலிருந்து வேறு இடத்தில் இருந்தாலும் மேற்கொள்ள அறிவிப்பில் கண்டுள்ள அனைத்து சாதாரண நிர்வாகங்கள் மீது சென்ட்ரல் டெபாசிட்டு ராஸில் (இந்தியா) லிமிடெட்டின் அளிக்கப்படும் மின்னணு சேவைகள் மூலமாக வாக்களிக்கும் வசதியை கம்பெனி அளித்துள்ளது. அனைத்து உறுப்பினர்களுக்கும் இதன் மூலம் அறிவிப்பது யாதெனில்:

i. 23, ஆகஸ்ட் 2021 தேதியில் அறிவிப்பில் கண்டுள்ள அனைத்து சாதாரண அலுவலகம் செயல்படுத்த மாதா சோவியல் கம்யூனிகேஷன் லிமிடெட்டின் எட்டாவது வருடாந்திர பொதுக்கூட்ட அறிவிப்பு அனுப்பி முடிக்கப்பட்ட தேதி 7 செப்டம்பர் 2021.

ii. தொலைதூர மின்னணு வாக்குப்பதிவு துவங்கும் தேதி மற்றும் தேரம்: 26 செப்டம்பர் 2021 (காலம் 9.00 மணி) இந்திய நேரப்படி.

iii. தொலைதூர மின்னணு வாக்குப்பதிவு முடிவுறும் தேதி மற்றும் தேரம்: 29 செப்டம்பர் 2021 அன்று இந்திய நேரப்படி 17.00 மணி.

iv. 29 செப்டம்பர் 2021 அன்று இந்திய நேரப்படி 17.00 மணிக்கு பின்னர் தொலைதூர மின்னணு வாக்குப்பதிவு சிடிஎஸ்எல்எல்எஸ் நிறுத்தப்படும். உறுப்பினர் ஒரு தீர்மானத்தின் மீது வாக்களித்து வந்தால் பின்னர் அதனை மாற்ற அனுமதிக்கப்பட மாட்டார். பின்னும் தொலைதூர மின்னணு வாக்குப்பதிவு நடைமுறைகளை சரிபார்க்க திரு. P. ரோபா கவுண்டர்ஸ் கம்பெனி செயலாளர், சென்னை அவர்கள் ஆராய்வாளராக நியமனம் செய்யப்பட்டுள்ளார்.

v. வருடாந்திர பொதுக்கூட்டத்தில் அல்லது தொலைதூர மின்னணு வாக்குப்பதிவின் மூலம் வாக்களிக்கும் தகுதி உள்ளவர்களை தீர்மானிக்கும் கட் ஆப் தேதி பதின்மூன்றாம், 22 செப்டம்பர் 2021.

vi. வருடாந்திர பொதுக்கூட்ட அறிவிப்பு அனுப்பிய பின்னர் பங்குதாரரை பெற்று கம்பெனியின் உறுப்பினரான நபர் மற்றும் கட் ஆப் தேதியான பதின்மூன்றாம், 22 செப்டம்பர் 2021 அன்று பங்குதாரரை வைத்துள்ளவன் evoting@delindia.com-க்கு கோரிக்கை ஒன்றினை அனுப்பி வாக்கின் ஐடி மற்றும் பாஸ்வோர்ட். பெற்றுக் கொள்ளலாம். என்னும் தொலைதூர மின்னணு வாக்குப்பதிவுக்காக ஏற்கனவே அவர்கள் சிடிஎஸ்எல்எல்எஸ் தற்போதைய உபயோக ஐடி மற்றும் பாஸ்வோர்ட், வாக்களிக்க பயன்படுத்தலாம்.

vii. 29 செப்டம்பர் 2021 அன்று இந்திய நேரப்படி 17.00 மணிக்கு பின்னர் தொலைதூர மின்னணு வாக்குப்பதிவு சிடிஎஸ்எல்எல்எஸ் நிறுத்தப்படும். உறுப்பினர் ஒரு தீர்மானத்தின் மீது வாக்களித்து வந்தால் பின்னர் அதனை மாற்ற அனுமதிக்கப்பட மாட்டார்.

viii. வருடாந்திர பொதுக்கூட்டம் நடைபெறும் இடத்தில் வாக்குச்சீட்டு மூலம் வாக்களிக்கும் வசதி உள்ளது. தொலைதூர மின்னணு வாக்குப்பதிவின் மூலம் வாக்களிக்கும் ஒரு உறுப்பினர் வருடாந்திர பொதுக்கூட்டத்தில் கலந்து கொள்ளலாம் ஆனால் அங்கு மின்னணு வாக்களிக்க அனுமதிக்கப்படமாட்டார்.

ix. கட் ஆப் தேதியன்று உறுப்பினர்கள் பதிவேடு அல்லது பங்குதாரர்களால் பராமரிக்கப்படும் நன்மை பயக்கும் உரிமையாளர்களின் பதிவேட்டில் பதிலாக உள்ள பெயர்களில் உள்ள உறுப்பினர்கள் மட்டுமே தொலைதூர மின்னணு வாக்குப்பதிவு வசதிகளில் பெறவருகும். வருடாந்திர பொதுக்கூட்டத்தில் வாக்குச்சீட்டு மூலம் வாக்களிப்பதற்கும் உரிமை உள்ளது.

x. கம்பெனி மற்றும் முகவரின் இணையதளம் முகவரியான http://www.mscom.in/-ல் வருடாந்திர பொதுக்கூட்ட அறிவிப்பு காட்சிக்காக வைக்கப்பட்டுள்ளது.

xi. ஏதாவது கேள்வியின் இருப்பின் உறுப்பினர்களுக்குள்ள அடிக்கடி கேட்கப்படும் கேள்விகளை பிபிடி மற்றும் www.evotingindia.com-ன் பயிற்சிக்க பிரிவில் உள்ள உறுப்பினர்களுக்குள்ள தொலைதூர மின்னணு வாக்குப்பதிவு கைபேசி, பாஸ்வோர்ட், லாம் அல்லது போஸ் பி எண் 044 2846 0390-ல் தொடர்பு கொள்ளலாம்.

xii. தொலைதூர மின்னணு வாக்குப்பதிவு தொடர்பான குறைகளுக்கும் அணுகு வேண்டிய நபர்கள் விவரங்கள்: திரு வி.கார் சாருமேல், தலைமை கணக்காளர் மற்றும் தொலைபேசி எண்: 9994708535, Email Id: joseph.madhatv@gmail.com

xiii. கட் ஆப் தேதியான பதின்மூன்றாம் 22 செப்டம்பர் 2021 அன்று கம்பெனியின் செலுத்தப் பட்ட சம்பங்கு மூலதனத்தில் வைத்தடிகள் பங்குதாரர் விவரத்தில் உறுப்பினர்களின் வாக்களிக்கும் உரிமை இருக்கும்.

xiv. கம்பெனியின் பதிவு அலுவலகத்தில் ஆவணங்கள் அல்லது நேரத்தில் பார்வைக்காக வைக்கப்பட்டிருக்கும்

இயக்குனர்கள் குழுவின் இயக்குனர்கள் குழுவினரின் கமிட்டி மாதா சோவியல் கம்யூனிகேஷன் லிமிடெட் ஐ.என்.டி. அ.என்.டி. கமிட்டி, தலைவர்

தேதி: 07.09.2021

இடம்: சென்னை

ENROLMENT NOTICE

After ten days of the publication of this notice and within THREE months thereafter, I, P.Senthil Dhandapani, S/o. G.Pasupathy, aged 24 years, permanently residing at No.22/52, Nadu Street, Mylapore, Chennai-4 intend to having my enrolment as an Advocate moved before the Bar council of Tamil Nadu Bar Council Buildings, High Court Campus, Chennai - 104. Those who have any valid objections may notify the same to the Bar Council within 10 days.

P.Senthil Dhandapani

BEFORE THE CHIEF SMALL CAUSES COURT
M.P.No. 1 OF 2020

In
M.C.O.P.No. 1614 OF 2015
A.Suresh Kumar M/a.
14 years (Minor Expired) &
2 Others ..Petitioners/Petitioners Vs.
P. Sudharsan & 6 Others
...Respondents/Respondents To,
M. Ramachandran
2nd Respondent

S/o. Murugesan,
No. 49 Gandhiji Street
(School street) Salasapalayam,
Bhavani Taluk - 638455.

In the above matter in M.P No. 1 of 2020 in MCOP No. 1614 of 2015, The matter came up for hearing on 18.8.2021 before the Hon'ble Chief Small Causes Court at Chennai for your appearance and the Learned Judge was pleased to take notice to you returnable by 29.9.2021 in Makkal Kural newspaper. Please take notice that you should appear before this Hon'ble Court on 29.9.2021 at 10.30 am, failing which the matter will be decided in your absence.

P. Roopa
Counsel for Petitioner

கள்ளக்குறிச்சி ADM முதலாவது நீதிமன்றம்.

I.A.NO:283/2020(IN)188/2018

ஜெயக்குமார்,

த/பெ.ந.தே.க கவுண்டர்,

வடக்கு மேடு காட்டுக் கொட்டாய், கல்லாந்தம் கிராமம், சின்னசேலம் வட்டம்.

... மனுதாரர்/உத்தேச பிரதிவாதி (எதிர்)

1.தமிழரசி, க/பெ.சகாதேவன், வடக்கு மேடு காட்டுக் கொட்டாய், கல்லாந்தம் கிராமம், சின்னசேலம் வட்டம்.

2.வனிதா, க/பெ.வெங்கடேசன், எலவடி கிராமம், சின்னசேலம் வட்டம்.

3.சம்பத், த/பெ.சகாதேவன், வடக்கு மேடு காட்டுக் கொட்டாய், கல்லாந்தம் கிராமம், சின்னசேலம் வட்டம்.

..... 8 முதல் 10ம் எதிர்மனுதாரர்கள்/ உத்தேச வாதிக்க

இந்த நெப்பரில் 2ம் வாதி காலமாகி விட்டார். அவருக்கு வாரிசுகளாக சேர்க்கை மனு கொடுத்து அதில் 8 முதல் 10 எதிர்மனுதாரர்களுக்கு ஆட்சேபணை தெரிவிக்க வாய்ப்பு 24/09/2021-ல் வைக்கப்பட்டுள்ளது. இதில் 8 முதல் 10 எதிர்மனுதாரர்களுக்கு ஆட்சேபணை இருந்தால் மேற்படி வாய்ப்பு தேதியன்று காலை 10:00 மணிக்கு சமூக ந்திமன்றத்தில் தெரிவித்துக் கொள்ள வேண்டியது தவறும் பட்சத்தில் ஒருதலைப்பட்சமாக உத்தரவு பிறப்பித்து மனுவை மேல் நடத்தப்படும் என்பதை இதன் மூலம் தெரிவித்துக் கொள்ளப்படுகிறது.

D.சேதுராஜன், B.A., B.L

LGB

L.G. BALAKRISHNAN

CIN : L24222TN1992PLC022994

Regd. Office : 6/16/13, Krishnarayapuram

Phone : 0422-2532325, Fax : 0422-2532325

INVITES

SCHEME A - (Non Cumulative)		Period	
Period	Rate of interest per Annum (%) Payable Quarterly	Period	Rate (%)
1 Year	6.00	1 Yr	
2 Years	6.50	2 Yrs	
3 Years	7.00	3 Yrs	

Deposits will be Accepted/ Renewed in multiples of Rs. 10

FORM DPT - 1

CIRCULAR OR CIRCULAR IN THE FORM OF ADVERTISEMENT INVITING (Pursuant to section 73 (2) (a) and section 76 and rule 4(1) and 4(2) Companies (Acceptance of Deposits) Rules, 2014)

The circular or circular in the form of advertisement shall contain the following

1. General Information:

A. Name, Address, Website and other contact details of the Company:

Name : M/s. L.G Balakrishnan & Bros Limited

CIN:L29191TZ1956PLC000257

Address : 6/16/13, Krishnarayapuram Road, Ganapathy Post, Coimbatore 641 006

Website : www.lgb.co.in

Phone : 0422-2532325 Fax : 0422 2532333

B. Date of Incorporation of the Company : 24/03/1956

C. (i) Business carried on by the Company.

The Company is engaged in manufacturing of automotive parts and accessories.

(ii) Subsidiaries and details of branches / Units of the Company

1. Subsidiaries:

M/s. LGB USA INC.

2. Units:

Ganapathy, Ahmednagar, Vajrapalayam, Kondayampalayam, Piliyampalayam, Chinnavedampatti, Pongalur, Karur, D. Gud Chennai, Mysore, Bangalore, Pant Nagar, Jalna, Chakkani, Kur Rudrapur, Gurguan, Manesar, Nirmara

3. Branches:

Delhi, Gurgaon, Kanpur, Ludhiana, Jalpur, Rudrapur, Ghaz Varanasi, Jodhpur, Kolkata, Patna, Cuttack, Ranchi, Pune, Ahmednagar, Raipur, Coimbatore, Cochin, Secunderabad, Mysore, Vijayawada, Chennai, Hubli, Surat, Jabalpur, Rajkot, Nagpur, Wajal, Chakan, Jamshedpur, Varanasi.

D. Brief particulars of the management of the Company:

The Company being managed by Chairman and Managing Director assistance by Managing Director under the supervision and control Board of Directors.

E. Names, addresses, DIN and occupations of the Directors

SL. NO	NAME AND ADDRESS	DIN	OCCUPATION
1.	Sri.B.Vijayakumar Flat No. B 302, Sreevatsa Shreyas Apartment, New Damu Nagar, Behind Anandhas Hotel, Pappannaickenpalayam, Coimbatore - 641 037.	DIN : 00015583	Industrialist
2.	Sri.P.Prabakaran No 96, Bharathi Colony, Peelamedu, Coimbatore-641 004.	DIN : 01709564	Service
3.	Sri.S. Sivakumar Old No. 65, No. 46 Bharathi Park, 7th Cross Coimbatore - 641 011	DIN : 00016040	Industrialist
4.	Sri.V. Govindarajulu 60-49-H. Sathy Road, Ganapathy, Coimbatore - 641 006.	DIN : 00016108	Service
5.	Sri.P. Shanmugasundaram Old No. 4, New No. 178 Green Lands, Coval Road, Karur - 639002.	DIN : 00119411	Chartered Accountant
6.	Smt. Rajni Vijayakumar 3324, Karpagamabnagar, Mysore, Chennai-600004	DIN : 00018244	Industrialist
7.	Sri.R.Vidhya Shankar 152, Kalidas Road, Ramnagar, Coimbatore - 641009.	DIN : 00002498	Advocate
8.	Sri. Rajiv Parthasarathy 3324, Karpagamabnagar, Mysore, Chennai-600004	DIN : 02495329	Industrialist
9.	Smt. Kanchana Manavalan 12/6, Main Road, Thirumuthy Nagar, Nungambakkam, Chennai-600 034.	DIN : 07497403	Business
10.	Sri.G.D. Rajkumar 1068, Avinashi Road, Opp. President Hall, Coimbatore 641018	DIN : 00197696	Industrialist

F. Management's perception of risk factors:

The demand for our products is dependent upon many external factors economic growth and infrastructure development in the country. The automobile sector is linked to these economic activities. Any slowdown in activities can affect the demand adversely. Similarly, Government